

ISAAC J. ORTIZ

NEW MEXICO PUBLIC REGULATION COMMISSION | COVER LETTER

Albuquerque, New Mexico |

August 23, 2026

New Mexico Public Regulation Commission Nominating Committee
P.O. Box 1269
Santa Fe, New Mexico 87504-1269

RE: APPLICATION FOR NEW MEXICO PUBLIC REGULATION COMMISSIONER

Dear Members of the Nominating Committee:

I respectfully submit my application for appointment to the New Mexico Public Regulation Commission. I bring more than 38 years of federal public service, including 28 years of active-duty U.S. Air Force service, retiring as a Major, and more than 10 years as a Department of Defense civilian leader. My experience spans public and business administration, financial management, policy, energy and fuels, transportation, acquisition, and evidence-based assessment.

My career has required responsible stewardship of substantial public resources. As a GS-14 Chief of Exercise Support for U.S. Air Forces Europe and Air Forces Africa, I was responsible for financial execution, allocation, accounting, budgeting, resource planning, and oversight of a \$98 million portfolio supporting 64 joint exercises. I currently serve as an NH-IV Operations Division Chief at the Air Force Nuclear Weapons Center (AFNWC), leading federal personnel and supporting cost, schedule, performance, financial management, security, and operations for complex acquisition and sustainment programs.

I also bring extensive experience in energy/fuels and transportation infrastructure. I have directed aircraft and bulk-fuel operations, fuel distribution and transportation, infrastructure planning, supply chains, and multimodal transportation. While advising the Afghanistan Ministry of Defense, I assisted with national-level transportation and fuels policy and helped establish fuel-management capabilities. As a NATO Mission Operations Research Analyst, I developed objective assessments, performance measures, risk analyses, and recommendations for senior multinational decision-makers.

Although my career has not been as a utility or telecommunications regulator, it has consistently required the disciplines essential to sound regulation: evaluating evidence, analyzing cost and performance, assessing risk, balancing competing requirements, developing policy, and protecting public resources. I would bring those capabilities to the Commission while developing the specialized regulatory expertise required for New Mexico's utility and telecommunications matters.

I am an **Independent** and would approach matters before the Commission impartially, guided by the law, the evidentiary record, and the public interest. If appointed, I will terminate my current federal employment before assuming office and devote my full professional time to the responsibilities of the Commission.

After more than three decades of public service, I would be honored to continue serving the people of New Mexico. I believe my combination of executive leadership, financial stewardship, energy and transportation experience, policy development, and analytical decision-making would provide a valuable perspective to the Commission.

Thank you for your consideration.

Respectfully,

Isaac J. Ortiz

EXECUTIVE PROFILE — 2026 COMMISSIONER QUALIFICATIONS

Senior public-sector executive and retired U.S. Air Force Major with 38+ years of federal public service: 28 years of active-duty Air Force service followed by 10+ years as a Department of Defense civilian. Extensive professional experience in public and business administration, accounting and finance, policy, energy/fuels, transportation, infrastructure, acquisition, operational assessment, risk management, and executive decision support. Former GS-14 supervisory leader; currently NH-IV Acquisition Program Manager as the Operations Division Chief.

Education includes an MBA, Bachelor of Science, Associate in Applied Science Logistics, and 39 completed doctoral credits. Career responsibilities include financial execution, allocation, accounting, budgeting, resource planning, program control, cost/schedule/performance, policy development, performance assessment, and stewardship of large public programs and assets.

QUALIFICATION ALIGNMENT

- **PUBLIC / BUSINESS ADMINISTRATION** — Senior federal leadership, organizational governance, personnel management, executive decision support, acquisition, and stewardship of public resources.
- **ACCOUNTING / FINANCE** — Direct responsibility for financial execution, allocation, accounting, budgeting, resource planning, cost analysis, program control, and oversight; managed a \$98M exercise portfolio.
- **POLICY** — Developed and revised Air Force policy/guidance, acquisition strategies, business rules, Memorandum of Agreements (MOAs), operational plans, assessment frameworks, and transportation/fuels policy recommendations.
- **ENERGY / FUELS** — Extensive federal petroleum and aircraft-fuels management: JP-8, bulk petroleum, fuel distribution/transportation, infrastructure, accountability, consumption, contracts, and fuels policy.
- **TRANSPORTATION / INFRASTRUCTURE** — Decades directing multimodal transportation, fleets, cargo/passenger distribution, airlift, warehouses, facilities, deployment systems, and supply chains.
- **ANALYTICS / REGULATORY DECISION SUPPORT** — NATO mission analyst experience developing evidence-based measures, assessments, trend analysis, risk identification, and recommendations to senior leaders.
- **ACQUISITION / SYSTEMS OVERSIGHT** — DoD program management and operational test leadership evaluating cost, schedule, performance, requirements, lifecycle sustainment, contractor activity, and system effectiveness.

SELECTED SCALE OF RESPONSIBILITY

\$98M annual exercise portfolio • \$128M in contracts • \$160M equipment accounts • \$68M and \$57M War Reserve Materiel portfolios • \$33M aircraft-fuel support • \$1.9M contracted fuel delivery • \$7M ACAT III acquisition program • \$2.3M enterprise effort • 21M gallons JP-8 annually • 1,100 vehicles • Led an organization up to 475 personnel.

COMMISSION-RELEVANT VALUE

Brings disciplined public-resource stewardship, financial analysis, infrastructure and energy/fuels experience, performance measurement, risk assessment, policy development, and independent evidence-based decision-making. Direct utility-rate and telecommunications regulatory employment is not claimed; the application instead identifies substantial transferable experience relevant to utility and telecommunications oversight.

CURRENT & RECENT FEDERAL CIVILIAN EXPERIENCE

Jan 2024–Present | Operations Division Chief / Acquisition Program Manager | Air Force Nuclear Weapons Center, Air Delivered Capabilities Directorate | Kirtland AFB, NM | NH-IV

- Supervises 14 federal civilians; lead Operations Support, Financial Management, Director's Action Group, Commander Support Staff, and security functions supporting a multi-million-dollar acquisition and sustainment portfolio.
- Responsible for supporting cost, schedule, and performance for assigned programs; integrates financial, operational, security, risk, and program information for executive decisions.
- Serves as Acting Director/Deputy Director in leadership absences.
- Directorate representative for AFNWC Program Action Directive (PAD) policy development.
- Hand-selected for Nuclear Materiel Enterprise Architecture and Assessment Team; designing of assessments, measure progress, identify/mitigate risk, and identify opportunities plan.

Jan 2021–Jan 2024 | Chief, Exercise Support Branch / Supervisory Logistics Manager | USAFE/AFAFRICA, 603rd AOC | Ramstein AB, Germany | GS-14

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- Supervised 2 federal civilians, 3 contractors, and 3 Air Force military personnel, managed financial execution, allocation, accounting, budgeting, resource planning, and oversight for a \$98M annual portfolio supporting 64 joint exercises across US European Command (EUCOM) and US Africa Command (AFRICOM).
- Integrated exercise strategy, logistics, assessments, planner training, Combat Air Forces scheduling, and financial management.
- Primary A37 representative to USAFE Planning and Assessment Working Group; created first Agile Combat Employment (ACE) Metric-Based Assessment with USAFE A9 Office.

Feb 2016–Jan 2021 | Acquisition Program Manager / Acting Chief, Nuclear Materiel Management & Integration | AFNWC | Kirtland AFB, NM | GS-13

- Managed acquisition/integration activities involving contracting coordination, engineering, manufacturing, program control, configuration/data management, test, logistics, cost, schedule, and performance.
- Program Manager for \$7M Aircraft Interface Tester (ACAT III); developed cost estimate, schedule, Acquisition Strategy, Market Research, Sources Sought, Life-Cycle Sustainment Plan, Program Objective Memorandum (POM) inputs, and Integrated Product Team (IPT) governance.
- Transportation Working Group Lead for Headquarters Air Force (HAF)/A10 program; coordinated worldwide multimodal distribution with Headquarters Air Force (HAF), Defense Threat Reduction Agency (DTRA), United States European Command (EUCOM), United States Air Forces in Europe (USAFE), Defense Logistics Agency (DLA), Sandia National Laboratories (SNL), United States Transportation Command (USTRANSCOM) and Air Mobility Command (AMC).
- Led \$2M contractor-support funding and coordinated \$2.3M LIMS-EV funding; developed Nuclear Materiel Management (NMM) CONOPs/business rules, integrated schedules, and policy inputs.
- Briefed Air Force Global Strike Command (AFGSC), Air Force Materiel Command (AFMC), Air Force Sustainment Commander (AFSC), Defense Logistics Agency (DLA) and Air Force Nuclear Weapons Center (AFNWC) senior leadership on strategic way-ahead.

CIVILIAN RECOGNITION

2018 AFNWC Staff Acquisition Officer of the Year • Department of the Air Force Award for Civilian Achievement • Department of the Air Force Award for Exemplary Civilian Service • 10 Time-Off Awards • 7 Performance Awards.

JOINT, ENERGY, TRANSPORTATION & ASSESSMENT EXPERIENCE

Apr 2015–Oct 2015 | Joint Logistics Operations Center Director | CJTF–Horn of Africa, Djibouti | Major, USAF

- Supervised 12 joint personnel supporting U.S. forces across 11 African countries; briefed Commanding General/Deputy on logistics execution, airlift, cargo/passenger data, and requirements.
- Responsible for \$4M ammunition program, \$1.9M contracted fuel delivery, \$500K transportation line of accounting, and \$500K armory/weapons program.
- Planned critical air/surface movements; prioritized 1,400+ tons cargo and 2,200 passengers; validated 381 JOPES requirements; updated logistics policy, plans, procedures, and doctrine.

Jul 2014–Oct 2015 | Chief Deputy, Logistics Readiness | USCENTCOM/AFCENT | Major, USAF

- Led 64 military/civilian/contractor personnel supporting 21 bases in Central Commands Area of Responsibility; oversaw aerial port, traffic management, fleet, vehicle maintenance/operations, materiel management, and fuels.
- Responsible for 7,720 vehicles and parts/supply support for 600+ aircraft; developed Performance Work Statements (PWSs) and supported five contracts totaling \$128M in six months.

Jul 2011–Jul 2014 | Mission Operations Research Analyst / Strategic Planner | NATO Allied Joint Force Command Naples | Major, USAF

- Developed Balkans campaign/operational assessments using Measures of Effectiveness and Measures of Performance, data collection, trend analysis, shortfall identification, and risk-informed recommendations.
- Led input to Supreme Allied Commander Europe (SACEUR) Balkans Periodic Mission Review; supported Operation Unified Protector assessment; NATO School Joint Assessment instructor; collaborated across 22 allied nations.

Aug 2010–Jul 2011 | J4 Deputy Chief, Current Operations Forward | SOCCENT/CFSOCC, Qatar | Major, USAF

- Supervised 8; planned strategic airlift and multimodal logistics; supported \$125M M-ATV plan and movement of 282 vehicles; served as Contracting Officer Rep (COR); coordinated with Special Operations Command (SOCOM), Central Command (CENTCOM), United States Transportation Command (USTRANSCOM) and Defense Logistics Agency (DLA)

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Dec 2009–Aug 2010 | Operations Officer / Acting Commander | 374th Logistics Readiness Squadron, Yokota AB, Japan

- Led 475 Airmen/Japanese nationals across five flights; oversaw transportation, supply chain, fuels, vehicles, warehousing, deployment, readiness, and War Reserve Materiel (WRM).
- Managed 1,100 vehicles, 28 facilities, \$57M WRM, \$160M equipment accounts, and \$1M budget; directed up to 21M gallons JP-8 annually.

Jul 2006–Jul 2007 | U.S. Military Advisor / Mentor | Afghan National Army / Ministry of Defense, Kabul

- Advised on transportation, traffic management, maintenance, supply chain, and fuels; conducted cost/value and process-efficiency analysis.
- Assisted national decree updates on transportation/traffic and fuels management; designed two fuel points; developed petroleum requirements, policies, plans and procedures.

OPERATIONAL TEST, EARLIER LEADERSHIP & EDUCATION

Jul 2003–Mar 2006 | Operational Test Director | Air Force Operational Test & Evaluation Center | Kirtland AFB, NM

- Operational Test & Evaluation Test Director for \$152M Integrated Logistics System–Supply.
- Developed and executed test designs, concepts, operational assessments, evaluation frameworks and resource plans; evaluated system suitability/effectiveness and user requirements.
- Led 12-person design team and briefed senior OSD, DoD and Air Force decision authorities.

Oct 2001–Jun 2003 | Flight Commander, Traffic & Transportation Management | Holloman AFB, NM

- Supervised 34 enlisted and 1 civilian; led worldwide readiness/deployment of 197 WRM/in-garrison vehicles worth \$7.2M.
- Planned/directed vehicle maintenance, vehicle ops, packing/preservation/transportation, reviewed fuel inventory reports.

May 2000–Oct 2001 | Flight Commander, Materiel Storage & Distribution | Holloman AFB, NM

- Supervised 16; led readiness of \$126M War Reserve Materiel; managed 8 warehouses with 143,000-line items at \$28M.

1988–2000 | Enlisted Logistics Career | U.S. Air Force

- Progressive experience in supply, transportation, fuels, inventory/accountability, warehousing, mobility, maintenance supply, COMSEC accountability, equipment management, policy/procedures and supervision.

EDUCATION

- Doctoral Studies, Christian Leadership — Liberty University; 39 credits completed, dissertation in progress.
- Master of Business Administration — Troy State University, 2002
- Bachelor of Science, Biology — Eastern New Mexico University, 1998
- Associate in applied science, Logistics — Community College of the Air Force, 1994

PROFESSIONAL / JOINT QUALIFICATIONS

DoD Program Management Level II (2018) • Test & Evaluation Engineering Level II (2018) • Program Management Level I • Systems Planning/Research/Development & Systems Engineering Level I • Test & Evaluation Engineering Level I • Full Joint Qualified Officer (2014) • Joint Forces Staff College/JPME II (2014) • Air Command and Staff College (2013) • Air War College enrollment.

MILITARY SERVICE & SELECTED AWARDS

U.S. Air Force 1988–2016; prior enlisted 1988–2000; commissioned April 2000; Major 2009; retired as Major after 28 years continuous active duty. Defense Meritorious Service Medal (2 OLC), Meritorious Service Medal (OLC), Air Force Commendation Medal (2 OLC), Army Commendation Medal (OLC), Air Force Achievement Medal (3 OLC), Air & Space Campaign Medal; 2007 Afghan Minister of Defense Letter of Appreciation.

UTILITY & TELECOMMUNICATIONS RELEVANCE

No direct employment as a utility-rate or telecommunications regulator is claimed. Transferable experience includes financial/resource analysis, energy/fuels and infrastructure management, large-system reliability/performance evaluation, acquisition and contractor oversight, policy, risk assessment, data-driven performance measurement, and public-resource stewardship. Prepared to apply this framework to the evidentiary records, statutory requirements, affordability, reliability, infrastructure investment, consumer impacts, and public-interest questions presented to the Commission.